Executive Summary

Initial Institutional Licensure Joint Command and Staff College - Abu Dhabi

11-13 April 2018

An External Review Team (hereafter ERT) formed by the Commission for Academic Accreditation visited the He Joint Command and Staff College (JCSC) - Abu Dhabi, to evaluate its Self-Study (hereafter the *Self-Study*) for Renewal of Institutional Licensure, during the period from 11 to 13 April 2018. The exit interview was held on 13 April 2018.

JCSC was established under Federal Law No. (9) of 1991. On September 26, 1998, the directive of the General Command of the Armed Forces was issued to convert Command and Staff programs into Joint Command and Staff programs. On October 23, 2010, JCSC became affiliated with Abu Dhabi University to grant a Bachelor of Science and Military Administration, and Masters in Human Resource Management.

JCSC is a military educational institution affiliated with the General Command of the Armed Forces, that seeks to improve the educational strategies and military training methods in all colleges, institutes and military centers in the United Arab Emirates.

During the past five years, about 820 students joined JCSC. To date, the Bachelor of Science and Military Administration program has 736 graduates, while the Master's in Human Resources Management" program has 199 graduates.

JCSC meets the initial licensing requirements in general, and the ERT commends its future vision and academic aspirations. On the other hand, the ERT identified areas of improvement mainly related to completing the college's policies and procedures, establishing a research and institutional studies unit, setting a strategy for scientific research, the preparation of the strategic plan and the educational risk management plan, the development of the quality assurance manual, and finalizing JCSC manuals.

The ERT makes its recommendations in a spirit of constructive engagement, with the aim of ensuring that the *Standards* are met, and to aid JCSC in its desired objective to renew its licensure and achieves its ambitious mission.